BEFORE THE STATE OF WASHINGTON EXECUTIVE ETHICS BOARD

In re the matter of:

Respondent.

OAH Docket No. 2012-EEB-0009 EEB No. 2010-067

FINDINGS OF FACT, CONCLUSIONS OF LAW, AND ORDER

I. PROCEDURAL HISTORY

- 1.1 On August 30, 2010, the Executive Ethics Board (Board) received a Fraud Investigation Report from the State Auditor's Office (SAO) (Ex. 2a) alleging that Natural Resource Specialist 4, with the Department of Natural Resources (DNR), may have violated the Ethics in Public Service Act.
- 1.2 On March 16, 2012, the Board entered a Preliminary Investigation and Board Determination (Ex. S) finding reasonable cause to believe that a violation of the Ethics in Public Service Act, chapter 42.52 RCW (Ethics Act), occurred, specifically alleging violations of RCW 42.52.020 (activities incompatible with public duties), 42.52.070 (special privileges), and 42.52.160 and WAC 292-110-010 (use of state resources).
- 1.3 A prehearing conference, in which all parties participated, was held on August 1, 2012, with Administrative Law Judge (ALJ) Alice L. Haenle presiding pursuant to RCW 42.52.500, and an Order Following Prehearing Conference was issued on August 3, 2012. A status conference was held on February 3, 2013, and an order was issued on August 21, 2013,

(360) 753-6200

rescheduling the hearing dates. Subsequent status conferences were held on April 4, 2014 and May 1, 2014, and orders were issued on April 10, 2014 and May 1, 2014, respectively.

1.4 On April 10, 2013, filed a motion to dismiss the matter on the basis that the Board lacked jurisdiction to decide the alleged violations of the Ethics Act under the doctrines of claim preclusion and issue preclusion because a prior arbitration concerning employment had resulted in a decision reinstating his employment. Board staff filed a response, and filed a reply in support of his motion. A hearing on the motion to dismiss was held on May 10, 2013, before the Board, with ALJ Haenle presiding. On May 16, 2013, the Board issued an Order denying the motion to dismiss, finding that the labor arbitration did not deprive the Board of its jurisdiction to determine whether violations of the Ethics Act had occurred.

On May 28, 2013, filed a motion for reconsideration, Board staff filed a response, and filed a reply in support of his motion for reconsideration. The Board was unable to issue an order on the motion for reconsideration, due to the short time frames involved, and accordingly, motion for reconsideration was deemed denied by operation of law on June 18, 2013. RCW 34.05.470.

On June 18, 2013, filed a Petition for Judicial Review of the Board Order denying his motion to dismiss.¹ The superior court dismissed the petition for judicial review on November 15, 2013.

1.5 After due and proper notice, a hearing was held before the Board. Before the hearing, filed a pre-hearing brief, and both parties filed proposed findings of fact and conclusions of law. The hearing was held at the Board offices at Bristol Court in Olympia, Washington, convening on May 6, 2014 at 9:00 AM. ALJ Alice Haenle from the Office of Administrative Hearings conducted the proceedings, and Board Chair Lisa Marsh and

¹ Moller v. Executive Ethics Board, King County Super. Ct. No. 13-2-23413-1.

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1	members Mat	thew W	Villiams III and Samantha Simmons were present. Also present was Bruce
2	L. Turcott, As	ssistant	Attorney General, legal advisor to the Board.
3	1.6	Board	staff was represented by Chad Standifer, Assistant Attorney General.
4	The Board's	Acting	Executive Director Evelyn Lopez and other Board staff members were
5	present.		
6	1.7		was present and represented by Thomas Hayton, attorney at law.
7	1.8	Board	staff offered Exhibits $1-13$. All were admitted into evidence. The
8	Board was pro	ovided o	copies of documents that were admitted as exhibits.
9		1.	Stipulated Facts, Conclusions and Order, In the Matter of Randy
10			Sweet, Executive Ethics Board, No. 10-069 (as hereinafter approved by the board) (10 pages)
11		2.	Washington State Auditor's Office, Audit Procedures,
12		_,	Department of Natural Resources, DNR Internal Investigation, Audit Period Ending 6/30/2009 (12 pages)
13		2a.	Washington State Auditor's Office Fraud Investigation Report
14			for the Department of Natural Resources, Report No. 1003441, issued April 26, 2010 (8 pages)
15 16		3.	DNR Compound Report, prepared by Kenneth J. Wilson, January 23, 2009 (608 pages)
17		4.	Memorandum from Elias F. Garcia to Jim Hurst, Engineering
18			and General Services Division Manager, dated June 5, 2002 (3 pages)
19		5.	Office of State Procurement, Washington Purchasing Manual,
20		_	revised May 10, 2007 (101 pages)
21		6.	Performance and Development Plans (PDP) for 2003 through October 2007 (22 pages)
22		7.	DNR Cost Comparison Report relating to Affordable Auto Glass
23		0	and Safelite for January 2007 though October 2008 (8 pages)
24		8.	DNR Report relating to Affordable Auto Glass and Safelite for fiscal year 2008 (14 pages)
25		9.	Memorandum from Lori Johnson, Agency Purchasing Manager,
26			DNR, to Personnel Responsible for Purchasing & Accounting Functions, dated July 1, 2007 (7 pages)
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1		10.	DNR Addendum to Investigative Report (35 pages)
2		11.	DNR Purchasing Procedures Notebook - Excerpt (6 pages)
3		12.	DNR Memorandum from Elias F. Garcia to Staff dated May 15, 2002 (1 page)
5		13.	Email from page) to Mike Smith, dated May 24, 2007 (1
6	1.9		offered Exhibits A, B, D, E, F, G, G-1, G-48, G-52, G-54, G-55, I,
7		58-71	and 83-84 only), L, N, O, Q, R, S, T (pages 1-39 only), and V. All were
8			ee. The Board was provided copies of all documents that were admitted as
9	exhibits.	CVIGCIA	c. The Board was provided copies of an documents that were admitted as
10	exilioits.	A.	Arbitration Hearing Transcript, Vol. One, dated May 6, 2010 (89 pages)
11 12		В.	Arbitration Hearing Transcript, Vol. Two, dated May 7, 2010 (64 pages)
13	,	D.	Position Description Form (DNR Arbitration Exhibit), dated April 5, 2006 (7 pages)
14 15		E.	Termination Letter (DNR Arbitration Exhibit), dated April 28, 2009 (20 pages)
16		F.	Contemplating Discipline Letter (DNR Arbitration Exhibit), dated March 13, 2009 (16 pages)
17 18		G.	DNR Compound Report Prepared by Kenneth Wilson (includes Table of Contents) (DNR Arbitration Exhibit), dated January 23, 2009 (25
19			pages)
20		G-1.	Interview List from Wilson Report (DNR Arbitration Exhibit), undated (2 pages)
21		G-48.	Performance and Development Plans for pages) various dates (22
22		G-52.	Memorandum from Lori Johnson (DNR Arbitration Exhibit), dated July 1, 2007 (7 pages)
24		G-54.	Memorandum from Elias Garcia re: Personal Purchases Delivered to
25			the Compound (DNR Arbitration Exhibit), dated May 15, 2002 (1 page)
26	,		

1 2	G-55.	State of Washington, Department of Natural Resources Engineering – organizational chart (DNR Arbitration Exhibit), dated August 2006 (1 page)
3	I.	Letter from Mike Hollingshead re October 29, 2009 Division Meeting and list of attendees (DNR Arbitration Exhibit), dated February 1, 2010 (2 pages)
5	K.	2007-209 WFSE Collective Bargaining Agreement (DNR Arbitration Exhibit), pages 1-15, 58-71, and 83-84 only (31 pages)
6 7	L.	Respondent's (AAG's) Post Hearing Brief from Arbitration Hearing, dated July 2, 2010 (23 pages)
8	N.	Opinion and Award of Philip Kienast, Arbitrator, dated July 2, 2010 (4 pages)
10	O.	Melanie deLeon's June 25, 2013 email to Thomas Hayton and the Washington State Ethics Board Ethics Complaint Form, dated June 25, 2013 and September 30, 2010, respectively (8 pages)
11 12	Q.	Patricia Curry's letter to regarding reinstatement to his former position, dated August 27, 2010 (1 page)
13	R.	William Frare's letter to regarding reinstatement to his former position, dated August 10, 2010 (1 page)
14 15	S.	Preliminary Investigation and Board Determination, dated March 16, 2012 (17 pages)
16 17	Т.	Melanie deLeon's June 27, 2013 email to Thomas Hayton and the DNR Investigation File from Public Records Request, dated June 27, 2013, pages 1-39 only (39 pages)
18	V.	Comparison of Factual Allegations in EEB Charge, DNR Charge and Wilson Report, dated June 2013 (41 pages)
19	1.10 The p	roceedings were recorded and open to the public.
20	1.11 The B	oard heard the testimony of David Killeen, Brad Littlefield, Lori Johnson,
21	Will Broadbent, and	
22	1.12 The he	earing was adjourned on May 7, 2014.
23	Based on the	e evidence presented, the Board enters the following Findings of Fact,
24	Conclusions of Law	and Final Order:
25		II. FINDINGS OF FACT
26	2.1 From	February 2001 until April 2009, was employed by DNR as

1	the Assistant Manager of the Equipment Fund, Equipment Services Section, Engineering and
2	General Services Division (his title, but not function, eventually changed to Fleet Services
3	Superintendent). He reported to the Manager of the Equipment Fund who, for most of
4	tenure was Elias Garcia. Mr. Garcia's title also changed; he became the Assistant
5	Manager of DNR's Equipment Services Section.
6	job was to manage the daily operation of DNR's main equipment
7	repair facility (located now in Tumwater) (Tumwater Compound) and (from a different office)
8	DNR's motor pool and other transportation functions (e.g, seasonal firefighting). In that
9	position, was responsible for all of the on-site day-to-day operations and for all
10	staff members located at the Tumwater Compound, for a time period that included June 1,
11	2006 through December 31, 2008. (Ex. 6 at 1, 7) The Tumwater Compound had sub-sections
12	for different work (automobile repairs, heavy equipment repairs etc.) each of which was
13	managed by a supervisor who reported to (Ex. G-55) The Tumwater Compound was
14	associated with ten satellite service facilities throughout the state.
15	oversee broadly the operations of each of the satellite service facilities.
16	2.3 One of direct reports was DNR employee Jason Wise, a shop
17	supervisor at the Tumwater Compound. ² DNR employee Randy Sweet, a parts specialist at the
18	Tumwater Compound, reported to Mr. Wise. ³
19	job expectations, as set out in his 2005 Performance and
20	Development Plan (PDP), included the following:
21	Read and learn the new Washington Purchasing Manual. Insure [sic]
22	that your staff follows the procedures on this manual.
23	² On March 14, 2014 the Board entered Stipulated Facts, Conclusion and Order (EEB No. 10-068)
24	against Jason Wise resolving allegations that he violated the Ethics Act. Mr. Wise was ordered to pay a monetary penalty of \$5,000, with \$1,000 of that amount suspended based on his future compliance with the Ethics Act for a
25	period of two years. 3 On July 12, 2013, the Board entered Stipulated Facts, Conclusion and Order (EEB No. 10-069) against Randy Sweet resolving allegations that he violated the Ethics Act. Mr. Sweet was ordered to pay a monetary
26	penalty of \$7,500. (Ex 1)

1	• Insure [sic] that your staff follows contract requirements.
2	(Ex. 6 at 17)
3	2.5 was also required to ensure that his employees who were
4	responsible for purchasing followed the DNR purchasing Policy and Procedures.
5	as the unit head, was to adopt the following principles and responsibilities:
6	Principle 1 — Individuals conducting business transactions shall be personally responsible to face punitive actions resulting from blatant violations
7	of the laws, regulations, policy or restrictions affecting the conduct of those transactions.
8	<u>Principle 2</u> – Anyone who is aware of fraudulent or illegal business transactions conducted in the name of the DNR shall report them immediately.
9	Principle 3 – Each unit is responsible for the restitution of any disallowance due to noncompliance with laws, regulations or special
10	restrictions. • Principle 4 – Every employee who conducts DNR business transactions
11	is responsible for staying abreast of ever-changing legal and regulatory requirements.
12	• <u>Principle 5</u> – Legal and regulatory requirements, as well any donor- imposed restrictions, shall be maintained on record with DNR and will be
13	readily accessible.
14	(Ex. 11 at 1)
15	2.6 During the relevant time period, the Office of State Procurement (OSP) set
16	limits to amounts an agency can purchase. The OSP provided agencies the authority to
17	purchase up to \$10,000. (Ex. 5 at 9, Test. of Johnson) Any purchase of \$10,000 or more had
18	to be sent through the Department of General Administration for competitive bid. (Ex. 5 at 9-
19	10, Test. of Johnson)
20	2.7 Consistent with OSP policy, DNR purchasing standards authorized employees
21	to make purchases up to \$3,300 as of July 1, 2007 without approval from the agency
22	Purchasing Authority, Lori Johnson. The limit changed over time. (Ex. 9 at 5, Test. of
23	Johnson) For purchases over that amount Ms. Johnson had to approve the purchase before it
24	was made. (Test. of Johnson)
25	had limited involvement in two prior investigations of oral
26	complaints about purchasing and use of parts by DNR employees and was excluded from the

1	Safelite Autoglass (Safelite) charged. (Id.) According to Mr. Broadbent, took the
2	invoices and told him he would look into it. (Test. of Broadbent)
3	them to Mr. Garcia, who, with Mr. Hurst, reported to that he reviewed them but
4	concluded all were wrong. (Test. of least) failed to follow up with Mr.
5	Broadbent regarding the concerns Mr. Broadbent raised. (Id.)
6	2.14 After Mr. Garcia's 2006 retirement, complaints of the same nature and source
7	resumed. Brad Littlefield (Garcia's successor) hired Ken Wilson, a fraud consultant, to
8	conduct an internal investigation into irregular maintenance shop purchasing activity at the
9	Tumwater Compound. (Test. of Littlefield) Mr. Wilson's work started in October 2008. In
10	December 2008, told DNR investigators that the compound used Affordable more
11	than Safelite. (Ex. 3 at 72) He assumed that it was because Affordable had better prices. (Id)
12	was aware that Safelite had a state convenience contract with DNR to
13	repair/replace windshields as of February 1, 2007, which was revised and retained on June 18,
14	2008. (Ex. 3 at 72, 497-98)
15 16	2.15 had given Affordable key card access to the Tumwater Compound,
17	which allowed Affordable to enter, after hours, an area not open to the public. (Ex. 3 at 94, 98)
18	At least six DNR employees, including had Affordable come to the compound to
19	repair/replace windshields in their personal vehicles. (Ex. 3 at 41, 44, 87, 96, 107, and 110)
20	had work done on his personal vehicle by Affordable at the compound in
21	November of 2008. (Ex. 3 at 96)
22	2.16 The internal investigation ended with a report of January 23, 2009 (DNR
23	Report). (Ex. G) The DNR Report surveyed state purchasing and ethics laws and regulations.
24	It revealed an issue with possible vendor favoritism by Mr. Sweet towards Affordable and
25	Industrial, based on Mr. Sweet's friendships with the respective owners of these two
26	companies, Mike Darrah (Affordable) and Marty Stepan (Industrial). Mr. Sweet was in fact
.0	friends with both Mr. Darrah and Mr. Stepan, as confirmed by Mr. Sweet and several other

DNR employees. (Ex. 1 at 4-5, Ex. 3 at 41, 44, 52, and 101) The DNR Report concluded that purchases by Mr. Sweet violated purchasing laws and regulations and postulated that Mr. Sweet's motive was his personal relationship with the vendors. (Ex. 3 at 20)

- 2.17 The DNR Report found that in fiscal year 2007, the DNR Tumwater Compound only used Safelite once. In contrast, the DNR Report found that in fiscal year 2007, the DNR Tumwater Compound used Affordable seventy-seven times, spending \$15,357.49 on windshield repair/replacement. (Ex. 3 at 502 and Test. of Littlefield) The DNR Report also found that in the 22-month period from January 2007 through October 2008, Affordable overcharged the state, compared with Safelite (under state convenience contract), by \$8,400. (Ex. 7 and Test. of Littlefield) DNR did not have a state convenience contract with Affordable. (Test. of Littlefield)
- 2.18 During the relevant time period, Industrial Specialties was the primary supplier of most of the supplies purchased by the DNR Tumwater Compound. (Test. of Littlefield) Industrial Specialties did not have a contract with the state or DNR. (*Id.*) From July 1, 2008 through December 18, 2008, the total amount of money spent with Industrial Specialties was \$44,311.11. (Ex. 3 at 517, Test. of Littlefield) The DNR investigation revealed, by comparison shopping with companies located on the Internet and those who have current state contracts, that DNR overpaid Industrial Specialties approximately \$50,134 during fiscal years 2007 and 2008. (Ex. 10, Test. of Littlefield)
- 2.19 The DNR Report makes no specific charges against but, rather, faults supervisors generally for not catching the improper purchases. (Ex. G at 21) was responsible for day-to-day operations and for all staff members located at the DNR Tumwater Compound.
- 2.20 In May 2009, the State Auditor's Office began their review of the DNR investigation, which included reviewing irregular purchasing activity at the DNR Tumwater Compound for the time period of June 1, 2006 through December 31, 2008. (Ex. 2a at 2-3)

1	The State Auditor's Office concluded that the fleet manager,
2	ensure that shop employees followed Department policies and procedures and state contracting
3	law. (Ex. 2a at 5) As a result, significant costs were incurred and internal control weaknesses
4	were not addressed. (Id.)
5	2.21 Following the DNR Report, DNR terminated the employment of the parts
6	purchasing person, Mr. Sweet, Mr. Sweet's immediate superior, Mr. Wise, and Mr. Wise's
7	immediate supervisor, employment was terminated effective April
.8	30, 2009. (Exs. E, F)
9	2.22 disputed his termination. Under the applicable union contract,
10	binding arbitration occurred on May 6-7, 2010. (Ex. N) The arbitration decision found that
11	"had only broad, not specific, oversight of the Tumwater facility. His direct report
12	in Tumwater never alerted him of any issues regarding purchases from the two suppliers in
13	question. accepted an award of back pay but elected not to reinstate his
14	employment with DNR.
15	2.23 The Board found that all Findings of Fact were proven by a preponderance of
16	the evidence.
17	III. CONCLUSIONS OF LAW
18	3.1 The Board has jurisdiction to hear this matter pursuant to RCW 42.52.360(1),
19	which authorizes the Board to enforce the Ethics in Public Service Act, chapter 42.52 RCW,
20	with respect to employees in the executive branch of state government. The Board has
21	jurisdiction over whose actions occurred while a state employee. The complaint
22	was filed in accordance with RCW 42.52.410, the Board found reasonable cause pursuant to
23	RCW 42.52.420, and an adjudicative proceeding was conducted pursuant to RCW 42.52.430
24	and .500. All the required procedural notices have been provided.
25	3.2 This action is not barred by the five-year statute of limitations applicable to
26	actions under the Ethics Act, RCW 42.52.540. The alleged violations, and the violation found

by the Board, occurred in fiscal year 2007-2008 (Ex 2a at 2, Ex. 3 at 96), and this action was commenced by the Board's reasonable cause determination entered March 16, 2012. (Ex. S)

- 3.3 The Ethics in Public Service Act governs the conduct of state officers and employees. Under RCW 42.52.430(5), a violation must be established by a preponderance of the evidence.
- 3.4 A state employee may not have interests that conflict with the proper discharge of his duties under RCW 42.52.020, which states:

No state officer or state employee may have an interest, financial or otherwise, direct or indirect, or engage in a business or transaction or professional activity, or incur an obligation of any nature, that is in conflict with the proper discharge of the state officer's or state employee's official duties.

3.5 A state employee may not use his position to secure privileges for himself or other persons under RCW 42.52.070, which states:

Except as required to perform duties within the scope of employment, no state officer or state employee may use his or her position to secure special privileges or exemptions for himself or herself, or his or her spouse, child, parents, or other persons.

3.6 A state employee may not use state resources under his official control for his own private benefit or gain, or for the private benefit or gain of another, under RCW 42.52.160(1) and WAC 292-110-010, which state:

No state officer or state employee may employ or use any person, money, or property under the officer's or employee's official control or direction, or in his or her official custody, for the private benefit or gain of the officer, employee, or another.

RCW 42.52.160(1).

The proper stewardship of state resources, including funds, facilities, tools, property, and employees and their time, is a responsibility that all state officers and employees share. Accordingly, state employees may not use state resources for personal benefit or gain or for the benefit or gain of other individuals or outside organizations. Responsibility and accountability for the appropriate use of state resources ultimately rests with the individual state officer or state employee, or with the state officer or state employee who authorizes such use. State officers and employees should ensure that any personal use of state resources permitted by this section is the most efficient in terms of overall time and resources.

WAC 292-110-010.

3.7 Under RCW 42.52.480, the Board may impose a civil penalty of up to \$5,000 per violation or three times the economic value of anything received or sought in violation of the Ethics in Public Service Act, whichever is greater. The Board may also impose the cost of investigating the complaint and order restitution for any damages sustained by the state.

relies on the arbitrator's ruling in the DNR disciplinary action that found he was not discharged for cause and argues that the Board lacks jurisdiction to decide alleged violations of the Ethics Act based on legal theories of claim preclusion and issue preclusion. This argument is without merit. The Board previously issued a decision on this issue, in response to motion to dismiss, that states "this Board has jurisdiction to decide the alleged violations of Chapter 42.52 RCW; the doctrines of claim preclusion and issue preclusion do not deprive this Board of jurisdiction." The authority of the Board to enforce the Ethics Act derives from RCW 42.52.360. State agencies, on the other hand, have authority to take disciplinary action for employee misconduct, including for violations of the Ethics Act, under other statutes. RCW 42.52.520. Agencies do not have the authority possessed by the Board to impose the sanctions for violations of the Ethics Act that are authorized by the Act in RCW 42.52.480.

3.9 RCW 42.52.020, .070, and .160 provide, respectively, that state employees may not have interests in conflict with the proper discharge of their official duties, use their position to secure special privileges for themselves or others, or use state resources for the private benefit of themselves or others.

Board staff argues that knew or should have known that Affordable was more expensive than Safelite, his employees were purchasing from Industrial at higher prices than available elsewhere, and the purchasing agent, Mr. Sweet, had personal

⁴ Order Denying Motion to Dismiss at 1-2, entered in this case on May 16, 2013.

could have

participated in

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vendor's products. It is distinguishable from this case because, unlike Mr. Moller, the lottery sales representative proposed to establish a business relationship with the vendor that included a financial interest on the part of the

lottery sales representative in products that he would sell to the vendor.

- 3.11 In determining the appropriate sanction, including the amount of any civil penalty, the Board determined that the nature of the violation, under WAC 292-120-030(2)(d) and (e), impaired a function of the agency and tended to reduce public respect for or confidence in state government or state government officers or employees.
- 3.12 In determining the appropriate sanction, including the amount of any civil penalty, the Board determined, as an aggravating circumstance under WAC 292-120-030(3)(d), that Mr. Moller had significant official, management, or supervisory responsibility.
- 3.13 In determining the appropriate sanction, including the amount of any civil penalty, the Board determined, as a mitigating circumstance under WAC 292-120-030(4)(a), that prior corrective action was taken against the violator, although it was rescinded by the arbitrator's decision.

IV. ORDER

- Based upon the foregoing Findings of Fact and Conclusions of Law, it is hereby ordered that is assessed a total monetary civil penalty of \$1,000. Of this amount, for the violation related to RCW 42.52.070, the penalty is \$500, and for the violation related to RCW 42.52.160(1) and WAC 292-110-010, the penalty is \$500.
- 4.2 The total amount of \$1,000 is payable in full within 90 days of the effective date of this order.

DATED this 4th day of June, 2014.

WASHINGTON STATE EXECUTIVE ETHICS BOARD

Lisa Marsh, Chair

APPEAL RIGHTS

RECONSIDERATION OF FINAL ORDER - BOARD

Any party may ask the Executive Ethics Board to reconsider a Final Order. The request must be in writing and must include the specific grounds or reasons for the request. The request must be delivered to Board office within 20 days after the postmark date of this order.

The Board is deemed to have denied the request for reconsideration if, within 20 days from the date the request is filed, the Board does not either dispose of the petition or serve the parties with written notice specifying the date by which it will act on the petition. (RCW 34.05.470).

The Respondent is not required to ask the Board to reconsider the Final Order before seeking judicial review by a superior court. (RCW 34.05.470).

FURTHER APPEAL RIGHTS - SUPERIOR COURT

A Final Order issued by the Executive Ethics Board is subject to judicial review under the Administrative Procedure Act, chapter 34.05 RCW. See RCW 42.52.440. The procedures are provided in RCW 34.05.510 - .598.

Judicial review must be sought with the superior court under Thurston County Case No. 13-2-01086-8, in accordance with the February 25, 2014 Findings of Fact, Conclusions of Law, and Order in that case, and served on the Board and any other parties within 30 days of the date that the Board serves this Final Order on the parties. (RCW 34.05.542(2)).

Service is defined in RCW 34.05.010(19) as the date of mailing or personal service.

ENFORCEMENT OF FINAL ORDERS

If there is no timely request for reconsideration, this is the Final Order of the Board.

The Respondent is legally obligated to pay any penalty assessed.

The Board will seek to enforce a Final Order in superior court and recover legal costs and attorney's fees if the penalty remains unpaid and judicial review has not been timely sought under chapter 34.05 RCW. This action will be taken without further order by the Board.